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18 November 1970

MEMORANDUM FOR: Assistant Deputy Director for Intelligence

Ed:

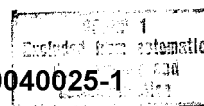
25X1 1. As you know, [ ] will be working with us for a rotational tour. He has been assigned three specific tasks.

2. First, he will represent this office, and indirectly Colonel White, in coordinating and reviewing research and development plans and projects in the Agency. In this role he will be my principal representative in the R&D coordinating group and is specifically instructed to press hard for more substantive review and rationale than we have had to date.

25X1 3. Second, he has been assigned responsibility for acquainting himself with [ ] in the Agency and all of its ramifications. This task is essentially a monitoring function designed to assure that overall Agency planning and action is in concert with technical developments on the project and that planning -- including funds and resources needed to get on with this task -- are matched early on. The Director's admonition to me was that he did not want any eleventh-hour surprises on this project and that he expected Colonel White and me to become very much involved in helping Carl Duckett meet the managerial charges that will be presented as the project moves forward. Per our conversation, I have advised [ ] to wait until the work now underway on the building is staffed before gearing to active on this chore.

25X1 4. Third, the Office of Management and Budget has organized its analytical forces around the reconnaissance program and around the total "black budget." Extensive time has been required of the various directorates of the Agency to be responsive to their inquiries. I have assigned [ ] the task of monitoring and screening all requests from OMB on reconnaissance matters. [ ] acts as a buffer, and, since he has considerable competence in these fields, thus far has been able to do some very good work in preventing a number of non-constructive approaches that OMB has suggested. [ ] understands that his task

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is not to make policy in these matters and to seek guidance from substantive officers and me where policy implications occur. I have urged he touch base with you and [ ] so as to understand your ground rules. He is not to overview the reconnaissance programs in a budgetary sense, this being left to O/PPB teams. Of course, should Agency resources decisions extend beyond those now used, I will probably use [ ] in the review process.

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John M. Clarke  
Director of Planning,  
Programming, and Budgeting